



#### **Board of Trustees Chairman**

Resonate! Yemen annual report 2021 assumes special attention for it comes a few months after Resonate! Yemen has celebrated, in 2020, a decade-long of hard work and significant contributions serving the Yemeni youth. Numerous remarkable contributions have accompanied the institutional development of Resonate! Yemen since its inception as an initiative in 2009. After its official inception in 2011, Resonate! Yemen has continued its fruitful action, which successfully shifted Resonate! Yemen from an idea and initiative concerned with youth concerns to an entity assessing the community needs and exploring how to positively affect the community, to a pioneering foundation in the landscape of youth engagement in public policies across Yemen.

Resonate! Yemen celebrations of its achievements were not in isolation from its growing sense of responsibility towards youth and Yemeni community as a whole. Its constant pursuit of development and institutional commitment was reflected into a holistic review of Resonate! Yemen decade-long activities as well as a deep-root study of Yemeni situation and variables. The outcomes of these major steps constituted the foundations and bases adopted by Resonate! Yemen to draw the new features of its strategic plan, which was developed in 2021 using a participatory approach that enabled all staff to participate in every step of building the new strategic plan. Alongside this, the year 2021 saw multiple unique milestones in the ongoing programs implemented by the foundation; Resonate! Yemen formed a youth network "My Contribution is Development", helped develop eight strategic plans for local authorities, produced one public policy paper

for supporting peace in Yemen, and worked with local mediators to address security concerns and enhance local security. Most notably in 2021, Resonate! Yemen worked on forming a Social Accountability Coalition at nationwide level.

This report presents Resonate! Yemen major achievements during 2021, especially the development of a new strategy for the foundation. It also presents a summary for the key indicators and results at program level, which are the outcome of Resonate! Yemen throughout the year. We look forward to new horizons in 2022, guided by our updated strategic vision through which we aspire to achieve sustainable development at the local level in Yemen through institutional and community partnerships in the public policy landscape. Meanwhile, we adhere to Resonate! Yemen values, including transparency, accountability, partnership, creativity and innovation, quality-focused and self-development.

The Board of Trustees feels great confidence that 2022 would be a new and strong start for Resonate! Yemen. It is also confident that the excellent and creative executive management and staff as well as the future-oriented strategic plan will enable Resonate! Yemen to make a quantum leap in development service delivery to all target groups, including youth, women, local authorities and CSOs in a manner that strengthens its ability and increases its contribution to bettering the lives of Yemenis across our beloved country.

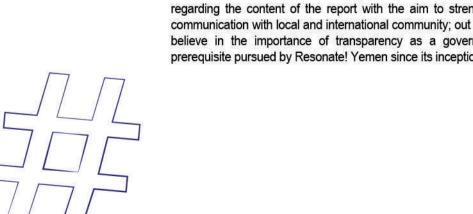
Rafat Ali Al-Ak'hali Chairman of Board of Trustees



"Active Youth, Safe Community" is a fact that was concluded from the outcomes of past year, during which Resonate! Yemen implemented several flagship projects aligned with the foundation's strategic objectives and target groups' needs. The results of these projects stressed the importance of working with youth and building community leaders who understand their roles and contribute effectively to developing their communities, socially secure, economically coherent and young communities. All of this can be achieved through youth if given the chance to be seriously engaged in various areas, and their energies are invested optimally. This report shares with the community of Resonate! Yemen an eventful year of many achievements which increased the foundation's community contribution in terms of professional experience and staff of the foundation, effective interventions bridging the target groups' needs and robust relations with partners of success, including partner organizations, local authorities, active youth and women and public and private

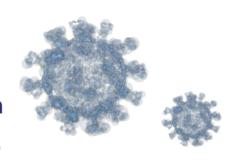
institutions, who contributed to the success of Resonate! Yemen's projects.

This report presents a brief description of key achievements and projects implemented by Resonate! Yemen during 2021. It also briefly provides figures of key project activities and respective outcomes, including milestones, beneficiaries, success stories and international and external developments in the foundation's environment. The work team has been keen to draft this report in the best possible form through systematically collecting and consolidating data using a three-pronged approach involving a data analysis form, two workshops with Resonate! Yemen staff as well as communications and meetings with relevant stakeholders regarding the content of the report with the aim to strengthen communication with local and international community; out of our believe in the importance of transparency as a governance prerequisite pursued by Resonate! Yemen since its inception.





## Work Policy for Coping with COVID-19 Challenges

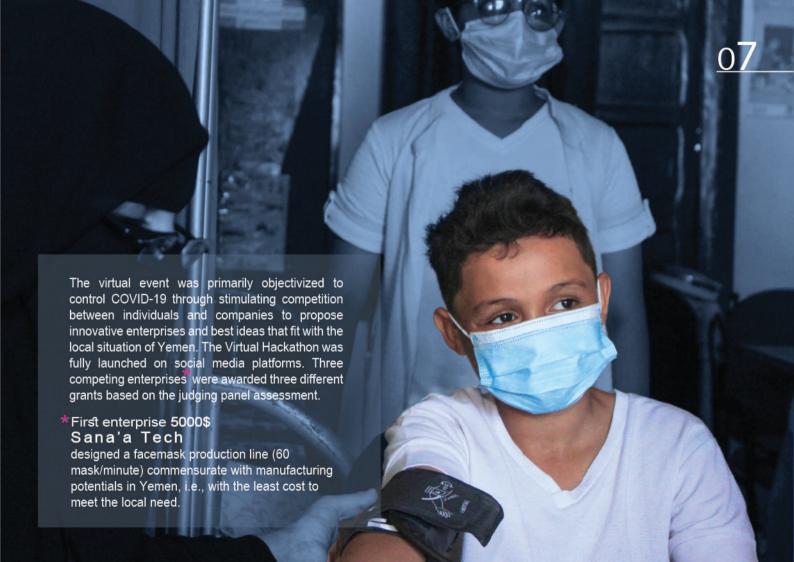


COVID-19 wave swept the world for the second consecutive year, giving rise to a wide range of threats and risks which were detrimental to human survival. This was clearly reflected on all community sectors, including organizations which were no exception to the repercussions of this pandemic. CSOs faced big challenges which affected their plans, activities and implementation mechanisms during 2021. These challenges made CSOs adopt with the new work environment and create conducive conditions to ensure work continuity while considering COVID-19 preventive measures, including the provision of PPEs recommended

by concerned bodies.

At the foundation's level, Resonate! Yemen adopted new policies to cope COVID-19 outbreak and protect its staff. The policy of operations management and field posts was amended to adhere to the preventive measures, including raising people's awareness of the pandemic risks and preventive methods, providing PPEs, enduring social distancing and home quarantine when needed, enhancing health insurance for Resonate! Yemen staff and applying modern work-from-home methods and tasks follow up.

For self-initiatives to control COVID-19 wave, Resonate! Yemen implemented a "Virtual Hackathon" to contain the virus in Yemen, believing in the importance of adopting the creativity of promising youth and activating the role of community during the emergency state. This Virtual Hackathon was implemented in partnership with ROWAD Foundation and Al-Atmi Innovative Consulting Company, and sponsored by Lamasat Advertising and Hayel Saeed Anam Group.



## Work Methodology on Community Issues **2021**

Throughout 2021, Resonate! Yemen continued operations concurrently with developing its strategic plan with the help of experts who were able, through the staff, to lay the foundations for a three-year strategic plan, which constitutes a collective vision for our team that seeks to achieve a solid methodological link between what is being implemented and what it seeks to achieve. In this year, Resonate! Yemen staff felt the clarity of the vision and strategic objectives which were reflected on the different projects' activities, including priority needs assessment for Yemeni community and effective response to target group needs within the strategic objectives.





# **JAPACT** SME S ш

#### Murad Al-Mas

Head of the Social Accountability Unit. Tatweer Foundation, Sana'a

We believe that the "Social Accountability" project was an important starting point for citizen engagement in improving services and taking care of public affairs. It had also a good impact on Tatweer Foundation, as the social accountability projects have become a main goal that the Foundation works on and seeks to develop through the development of the accountability unit that was established under the Social Accountability Project implemented by Resonate! Yemen. We aspire to implement broader projects in social accountability, governance and community participation tools in partnership with Resonate! Yemen as a leading institution in Yemen working on social accountability projects.

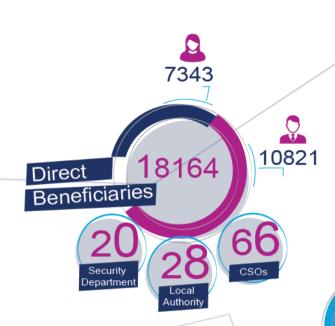
#### Saleh Fayez Al-Omari,

Director of Local Council. Mukalla District

The "My Development is My Contribution" project was a new starting point for the local authority in Mukalla district, given the new knowledge it provided in the field of needs assessment mechanisms, planning development projects, and communicating and community engagement. It also created a constellation of young leaders working in partnership with the district. We have seen the change in the administrative staff and the management of daily operational processes. Our current reference is the matrix of projects mentioned in the district strategic plan, which we developed as part of the activity of My Development is My Contribution Project.

# Resonate in 2021





#### 5017531 Indirect Beneficiaries

\*This figure has not been evaluated by measurement indicators, and includes the number of recurrences per person viewing a number of posts and videos in social media, Episodes of radio and television, and field research.









- 6 Policy Papers.
- 3 Research Reports.
- One Procedural Training Guide.
- 8 Strategic Plans for Local Authorities.

### Workshops & Conferences

36 Workshops

159 Community Dialogs 316 In-depth Interviews

oth Col

135 FGDs 6 Conferences

5763 Surveys









Social Youth Networks 160 Male /Female

#### Resonate rehabilitates

30 Community Mediator

20 Journalist

111 Research

#### Raydan Salim,

#### CEO of Steps Foundation for Civil Development, Shabwa

Strengthening Local Security Project implemented by Resonate! Yemen in partnership with Steps Foundation in Shabwa has a great impact at the governorate level. This project is a new experience and a quantum leap for the governorate, which hailed by the local community and local authorities. The project helped solve security-related issues in Shabwa such as recurrent random gunfire. There is a great need for such interventions which make changes under the difficult conditions and local conflicts in the country. Steps Foundation wishes to continue this partnership with Resonate! Yemen which has a great field experience; this was clearly reflected in the field operations in Shabwa.

#### Entisar Al-Qadi.

#### member of Policy Fellowship Project, Marib

The Public Policy Fellowship was something different with Resonate! Yemen, especially for me. I had joined several programs with local and international organizations, but I felt a real difference after the fellowship program. I worked as a consultant with the local authority technical office in Ma'rib governorate and was able to influence decision-makers. I focused on the role of women in the local authority and drafted a paper in this regard, which was the foundation for a training program which targeted 10 women and resulted in including them within the administrative offices in the governorate, as well as the Health and Education Offices. During the program, I learned how to implement a roundtable with decision makers, and I was able to manage a number of roundtables to advocate for women's issues. The beautiful thing is that I am currently working on implementing the same programs for 80 women in Marib and advocating for their participation in the local authority executive offices. I am influenced by the Resonate! Yemen experience, focusing on a particular group. I got to know many young graduates of Resonate! Yemen programs who have become young leaders in the governorate, and we are trying to manage Ma'rib Girls Foundation the same way as Resonate! Foundation. The status of Resonate! Yemen today represents an incentive for the future of Ma'rib Girls Foundation.

#### My Development is My Contribution Project

As a foundation that works on building more sustainable policies that accept youth as key partners in the development and decision-making processes in Yemen, Resonate! Yemen implemented "My Development is My Contribution" project which aimed to strengthen community resilience and self-reliance of conflict-affected communities in Yemen, creating the conditions for long-term reconstruction and development in partnership with local development partners through capacitating youth, CSOs and district-level local authorities. To boost the role of youth and local councils, joint meetings, initiatives and conferences were held between local authorities and youth, and strategic plans were drafted for each target district.

Objective: Strengthen the capacity of civil society and local councils in target communities in Yemen

349 Direct beneficiaries

102 247 females males

12 institutions (CSOs and district local authorities)

Target group
Male and female
youth, local authority
and CSOs

**Duration**January 2018
thru June 2021



Donor European Commission (EU



Marib, Aden, Taiz and Hadramout



15.574

#### Key milestones during 2021:

Youth network with 160 male and female participants.

20 male and female researchers.

8 strategic plans for local authorities.

Youth platform (22,5 k on Facebook, website, 237 on Twitter and 1k on Instagram.

18 videos.

4 local conferences.

National conference hosting 100 male and female youth.

37 development initiative.

10 advocacy campaigns.



#### Amplifying a Path to Peace

Amplifying a Path to Peace Project in Yemen aimed to provide broad-based support for sustainable peacebuilding among influential stakeholder in Yemen. It focuses on strengthening local efforts and spreading the culture of peace, tolerance and reconciliation among community members as well as mobilization and advocacy to support peace issues in Yemen. This is to achieve wide understanding and Yemeni civilian support for UN-led peace process and bringing the Yemenis' issues which might affect on sustainable peace agreements to the priorities of actors in the first and second paths.

Objective: Develop broad-based support for sustainable peace among influential stakeholders in Yemen.

**Duration** 1/10/2018 thru 30/4/2022



5,000,000



Interaction and outreach percentage on social media, Episodes of radio and television, and field research.



Women, youth, domestic, regional and international actors, Yemeni decision makers, Office of the Special Envoy of the Secretary-General for Yemen (OSESGY).

#### Donor

Public International Law & Policy Group (PILPG)



#### Governorates

Hadramout, Shabwa, Socotra, Taiz, Aden, Abyan, Ad-Dali, Lahj, Al-Mahara and Marib.



\*Targeted by data collection in three phases



#### Key milestones during 2021:

- Advocacy campaign for upholding UN-led peace process:
- Two advocacy campaigns.
- 36 youth initiatives.
- 9 mock debates.
- Journalist training and producing 40 articles.
- 20 radio spots.
- 15 awareness-raising videos.
- Two videos (Yemeni public opinion over the peace process was analyzed and shared with actors in the first and second paths:
- Training 91 field researchers.
- 5,763 surveys.
- 316 in-depth interviews.
- 135 focus group discussions.
- 6 policy papers.

12 This project involved training CSOs, and modern remote activity implementation technology was employed to implement activities.



## MPACT

#### Otar Shamsheer

#### Leaders for Development Network Member, Aden

The year and half long "Leaders for Development" project provided us with many training courses on leadership, negotiations, community needs assessment, project development, advocacy and building alliances. This project was remarkable because after each training, we were assigned field work for small grants.

Thanks to Resonate! Yemen for it was the reason for building my personality and abilities to forge nationwide relations, exchange experiences and cultures among participants and creating job opportunities during meetings. Today, Otar is a researcher and peacebuilding and youth projects coordinator in Yemen, a member in Leaders for Development Network. Resonate! Yemen will always be the resort and reference for the network's members.

#### Aisha Jubbari

#### Member of My Development is My Contribution Network, Taiz

The period I spent with Resonate! Yemen was the first step of my involvement in community participation. Over a year and a half, I received a training under the umbrella of "My Development is my Contribution" project. It provided us with abundant of knowledge and equipped us skills that quickly turned into experiences through founding my Wi'am Youth Initiative, which was launched in the first half of the year. After the project, I became an active and influential person, more involved in social and political programs, and participated in several events, programs, and advocacy campaigns.

Resonate! Yemen continued to support us after the project and partnered with us in community work. This was achieved through financing the Digital Advocacy Campaigns project that Resonate! Yemen implemented in partnership with Sheba Youth Foundation and Wi'am Initiative that I chair. I still hope to have more partnerships with Resonate! Yemen.



#### Strengthening Local Security in Yemen

Through Strengthening Local Security Program in Yemen, Resonate! Yemen addressed the role of local mediators in enhancing relations between local authorities, local security forces and local communities. The program trained local mediators on conflict resolution and dialog facilitation, and the local security forces were trained on the rights of detainees and suspects in local and international laws, legal and investigation procedures, mediation, conflict resolution, community response, communications, community engagement and handling community abuse victims. The program implemented community dialogs and local forums between the security forces and local authorities in governorates and districts on one hand, and local communities on the other hand, which were facilitated by local mediators and partners.

Objective: Strengthening security at the local level.

#### Key milestones during 2021:

72 trained community mediators.

6 workshops.

297 local forums.

159 community dialogs.

7 advocacy initiatives.

10 safety and security initiatives.

10 roundtables.





#### Donor

Public International Law & Policy Group (PILPG)



#### Target group

Male and female youth, local security forces, local authorities, local community and CSOs.



#### Governorates

Taiz, Aden, Hadramout, Shabwa and Marib.



#### Direct beneficiaries

10.294



6.425 Males





(CSOs, local authorities, security departments)

The local mediators implemented 456 local forums and community dialogs in five governorates, which involved local authority representatives in districts and governorates and local security forces on one hand and local communities on the other hand to discuss security issues and resolve local conflicts.

#### Socail Accountability in Yemen

#### Donor

National Endowment for Democracy (NED)



#### Duration

April 2021 thru March 2022



#### Governorates

Sana'a, Ibb, Taiz, Aden and Hadramout.



#### **Direct beneficiaries**

**16** cso



1.957



Indirect beneficiaries

Target group
CSOs working on accountably

As part of accountability program, Resonate! Yemen has implemented the fourth stage of the social accountability project in Yemen. The project aims to strengthening social accountability in Yemen through civic participation and research. It also raises awareness of social accountability, its tools and methods, and it assesses accountability and transparency, unifies social accountability efforts and opens communication channels among social accountability workers in Yemen.

Objective: Promoting social accountability through civic participation and intellectual researches.

#### Key milestone during 2021:

8 workshops.

One social accountability guide.

Forming social accountability network.

Social accountability conference.

8 social accountability initiatives.

Since early 2021, Resonate Yemen has been going through a new experience of establishing the first-ever socail accountability network in Yemen.



# SME

## **IDAQM**

#### Thekra Jaadan

Resonate! Yemen CEO

Resonate! Yemen is my second family, and I take pride in all the successes that we have achieved together. When I first joined the foundation, I was so young with little experience but had the aspiration to reach an eminent position. Although the start was simple, but we were able to achieve great success. I feel so proud for belonging to Resonate! Yemen where I spent most of my career.

Resonate! Yemen has impacted my practical and personal experiences in a way or another. I joined Resonate! Yemen early 2015 as an accountant officer and worked in this position for three years, and then I was promoted to a financial and administrative manager. I spent four years in this position until early December 2021, and I applied for the CEO position and was accepted to fill this position, thanks to God and Resonate! Yemen's trust.

#### Raydan Salim

#### CEO of Steps Foundation for Civil Development, Shabwa

Strengthening Local Security Project implemented by Resonate! Yemen in partnership with Steps Foundation in Shabwa has a great impact at the governorate level. This project is a new experience and a quantum leap for the governorate, which hailed by the local community and local authorities. The project helped solve security-related issues in Shabwa such as recurrent random gunfire. There is a great need for such interventions which make changes under the difficult conditions and local conflicts in the country. Steps Foundation wishes to continue this partnership with Resonate! Yemen which has a great field experience; this was clearly reflected in the field operations in Shabwa.

#### Sarah Al-Faig

#### CEO of Civil Alliance for Peace

The Civil Alliance for Peace\*(CAP) has been playing a vital role since 2020 as a national mediator through obtaining grants from donors and allocating them to active CSOs in peacebuilding and youth and women issues in order to implement projects to reduce community and political conflicts and spreading the culture of tolerance and coexistence in different governorates. The CAP also partners in implementing these projects.

The CAP is of local character, and thus its member CSOs are close to local communities needs and issues, which are later translated into projects. I believe that the CAP will be the primary reference for peacebuilding in Yemen and the link with international organizations, and it will provide the necessary reports through applying the theory of change, assessment and long-term impact analysis of projects implemented in Yemen. I call on Resonate! Yemen to continue supporting the CAP as it has contributed a lot to the CAP inception.

\*The alliance member CSOs participated in Civil Society Engagement in Peacebuilding Project implemented by Resonate! Yemen. The member CSOs received 6 trainings in Jordan in partnership with PILPG. During the training workshops, it was discussed to form a network or alliance to be a national mediator between donor organizations and alliance member CSOs implementing the projects.

#### **CSO Sustainability Index for Yemen**

Since 2017 and on a yearly basis, Resonate! Yemen has been submitting a report on the effectiveness and viability of CSOs in Yemen through publishing a yearly report with 74 countries around the world. The report aims to assess the CSO sector sustainability in the country through seven key components or "dimensions": legal environment, organizational capacity, financial viability, advocacy, service provision, sectoral infrastructure and public image. The report sheds light on the achievements of CSOs in Yemen and the obstacles they face or might face to assess their needs, build their capacities and advocate for their issues.

Objective: Assessing CSO sustainability.

#### Key milestone during 2021:

Forming an expert panel from CSOs in Yemen.

Holding meetings for CSO experts in Yemen.

Developing a report for CSO sustainability index for Yemen (2020).

#### Donor

Family Health
International
(FHI 360) and USAID



#### **Duration**

30 Nov. 2020 thru 31 Dec. 2021



#### **Direct beneficiaries**

Yemeni CSOs



Indirect beneficiaries Yemeni CSOs





#### Communication, amity and connection!

Resonate! Yemen and its management make sure to create various communication channels with all community components to form an important tributary for building and designing their interventions to bridge the needs of the target groups. To achieve effective communications, the Chairman of Board of Trustees Mr. Rafat Ali Al-Ak'hali, ex-Minister of Youth and Sports in the government of technocrats, fellow in Governance College at the University of Oxford, the Convenor of the Council on State Fragility, along with Mr. Assem Al-Ashry the advisor of governance and public policies at Resonate! Yemen, paid a visit. During their visit, a number of meetings and seminars were held with young people, during which the youth roles were discussed to create a development conducive environment where the youth can participate in leading

creative initiatives in their communities. Also, an independent analysis of peace process and international parties' positions regarding crisis in Yemen were introduced, and challenges and opportunities for building the national economy were discussed.

Alongside meetings with youth, several meetings were held with local leaders and social figures to draft a vision for development needs within governorates. All of these meetings were full of hope and the belief that reality can be better and that we can overcome challenges if the belief in the role of each individual within his/her community and the importance of his/her contribution to change for the better is strengthened.





#### **Success Partners**

Resonate! Yemen has always sought through available project grants to support initiatives and organizations working in the local communities as well as the local authorities. Given the importance of providing opportunities to empower initiatives and organizations, including newly-established ones, strengthening their implementation capacity through constant technical support will ensure proper implementation and thus conducive work environment will create sustainable opportunities that could be leveraged by partner initiatives and organizations.



#### **Success Partners**

#### Local Authorities:

Mukalla District, Tarim District, Qatin District, Seiyun District, Al-Qahira District, Al-Shamaytayn District, Sabir District, Al-Mawadim District, Al-Ma'afer District, Khor Maksar District, Al-Mu'alla District, Mansoura District, Sirah District, Ataq District, Mayfa'a District, Al-Sa'id District, Harib District, Al-Madina District, Al-Juba District, Al-Wadi District.

#### Local CSOs:

Youth Without Borders, Sheba Youth, Democratic Youth Foundation, Bin Habreesh Foundation, Volunteers Foundation, Marib Dam, Peace School, Ajyal Marib, Steps Foundation, Attanweer, Development Foundation, Al-Tomooh Society for Rehabilitation and Care of Mentally Handicapped, Social Development Association, All Girls Foundation, AlWasat Foundation, Tatweer Foundation for Development and Humanitarian Response, Alf Ba Civilian & Coexistence Foundation, Wama Foundation for Development and Human Rights, Center for Strategic Studies to Support Women and Children, Yemen Organization for Child & Youth, Afaq Shababia Foundation, Watan Foundation for Development & Training, University Youth Foundation, Yemen Without Conflict for Development . Mysarah for Development. Makers of Tomorrow Foundation.

#### Youth Initiatives:

Basmat Khair Initiative, Bawadir Khair Initiative, Watan Platform Initiative, Rwa'a Initiative, Bina'a Initiative, Our Future is Different Initiative, Himat Initiative, Childhood and Peace Initiative, I Can Initiative, Hands of Hope Initiative, Basmat Safa'a Initiative, Sanohiaa Balalm Initiative, From Here We Start Initiative, Nabdh Al-Amal Initiative, Community Committee Initiative, Maan Nartaqy Initiative, Taiz Women Initiative, Weam Initiative, Yemenite Initiative, Basmat Tabib Initiative, Belquees Granddaughters Initiative, Syaab Initiative, Peace Makers Initiative, Shabibat Aden Initiative, Peace Incubator Initiative, Messengers of Peace Initiative, Our Youth Our Hope Initiative, Yemen Youth Forum Initiative, In the Middle of Suffering Initiative.

#### Resonate up to 2020







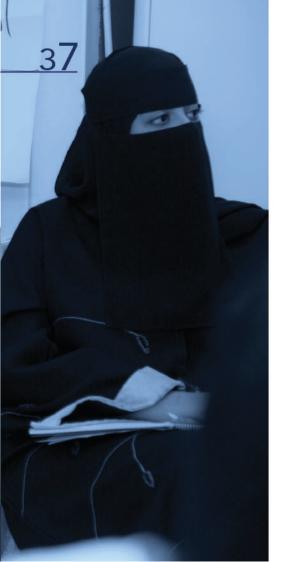
- 14 policy papers.
  4 reports.
- one booklet.
- 3 studies.
- 4 training guides.











#### **Donors:**









































Resonate! Yemen extends its gratitude to all staff of 2021 as well as to all former staff. It also expresses its gratitude to supporters throughout the past years, particularly Resonate! Yemen partners, including local authorities, donors, consultants and youth. We look forward to achieving more success together in civil and community work for a better future.





